



**Date:** March 2, 2023  
**Time:** 9:30 A.M.  
**Location:** Haldimand County Administration Building

**COUNCIL PRESENT**

- S. Bentley, Mayor
- S. Patterson, Councillor
- J. Metcalfe, Councillor
- D. Lawrence, Councillor
- N. Stam, Councillor
- R. Shirton, Councillor (participated electronically)
- P. O'Neill, Councillor

**STAFF PRESENT**

- C. Manley, Chief Administrative Officer
- C. Case, General Manager, Corporate & Social Services
- M. Evers, General Manager, Community & Development Services
- T. Haedrich, General Manager, Engineering & Capital Works
- M. Jamieson, Director, Human Resources
- M. Merritt, General Manager, Financial & Data Services
- P. Mete, General Manager, Public Works Operations
- D. Pressey, Director, Roads Operations
- H. Love, Supervisor, Budget & Financial Planning
- T. Trewolla, Treasurer
- T. Cassidy, Council Services Coordinator

**A. CALL TO ORDER**

Mayor Bentley called the Special Council meeting to order at 9:30 a.m.

**B. LAND ACKNOWLEDGEMENT**

Mayor Bentley read the Land Acknowledgement statement.

**C. ROLL CALL**

The Mayor and all Members of Council were in attendance. Councillor Shirton participated electronically.

**D. DISCLOSURES OF PECUNIARY INTEREST**

None.

## E. NEW BUSINESS

### 1 Opening Remarks

C. Manley provided an overview of the development of the budget, highlighting the factors and principles included in the internal review process. Major factors that influenced the budget include external pressures like inflation, supply chain impacts, reduced/uncertain provincial funding and the rising cost of insurance and contracted essential services. The budget results in a total levy requirement of \$80,305,850, which equates to a residential tax impact of 3.28%.

The new initiatives being recommended in response to growth, new legislative requirements and to meet the community's evolving needs and service desires were also highlighted.

### 2 Presentation - Overview of the 2023 Draft Tax Supported Operating Budget

M. Merritt provided an overview of the budget guidelines, contingency reserve, and unbudgeted expenditures.

T. Trewolla reviewed the financial analysis undertaken when preparing the operating budget, noting major drivers, assessments and tax impacts, and potential future impacts.

### 3 Operating Budget Corporate Summaries - Applicable General Manager/Director

Staff from each division responded to inquiries related to the proposed budget.

Councillor Shirton left the meeting at 10:59 a.m.

#### 3.1 HRD-03-2023 Net Better Off Leadership Approach

##### **Resolution 31-23**

Moved By: Councillor Metcalfe

Seconded By: Councillor Lawrence

1. THAT Report HRD-03-2023 Net Better Off Leadership Approach be received;
2. AND THAT the Net Better Off leadership approach, as outlined in Report HRD-03-2023 be adopted in principle;
3. AND THAT this strategy be implemented through annual and long term strategic work planning;
4. AND THAT any costs associated with the strategic work be considered as part of the 2023 operating budget and subsequent budgets as identified.

**CARRIED**

### 3.2 CSS-B01-2023 Social Housing Funding Update

#### **Resolution 32-23**

Moved By: Councillor Patterson

Seconded By: Councillor Lawrence

1. THAT Budget Brief CSS-B01-2023 Social Housing Funding Update be received;
2. AND THAT the Haldimand Norfolk Housing Corporation housing stock repairs project list attached to CSS-B01-2023 Social Housing Funding Update be approved;
3. AND THAT annual capital related funding contributions of \$1,006,000 in 2023 and \$628,000 per year for two years, spanning 2024-2025, be allocated to Haldimand Norfolk Housing Corporation for the repair of Haldimand County social housing stock, as part of the 70% contribution required to obtain funding from the Canada Mortgage and Housing Corporation (CMHC) National Co-Investment Fund;
4. AND THAT Haldimand County supports Norfolk County, as Consolidated Municipal Services Manager, signing the contribution agreement with CMHC to obtain Haldimand County funding in the amount of \$1,012,286, to be flowed to Haldimand Norfolk Housing Corporation through Norfolk County.

**CARRIED**

### 4 Resolution Approval

#### **Resolution 33-23**

Moved By: Councillor Lawrence

Seconded By: Councillor O'Neill

1. THAT the 2023 Draft Tax Supported Operating Budget document be received;
2. AND THAT the 2023 Tax Supported Operating Budget, as amended, be approved at a net levy of \$ 80,305,850;
3. AND THAT any net surplus/deficit from 2023 Public Health be transferred to or from the Contingency Reserve;
4. AND THAT any net surplus/deficit from 2023 Social Assistance be transferred to or from the Social Assistance Stabilization Reserve;
5. AND THAT any net surplus/deficit from 2023 Child Care be transferred to or from the Social Assistance Stabilization Reserve;

6. AND THAT any net surplus/deficit from 2023 Social Housing be transferred to or from the Social Housing Reserve;
7. AND THAT any net surplus/deficit from 2023 Library Operations be transferred to or from the Library Reserve Fund;
8. AND THAT any net surplus/deficit from 2023 Emergency Measures operations be transferred to or from the Climate Change and Emergency Response Reserve;
9. AND THAT any net surplus/deficit from the remaining 2023 Tax Supported Operations, be transferred to or from the Contingency Reserve;
10. AND THAT a user fee by-law #2399/22 be amended to reflect all new and revised user fees as included in the budget;
11. AND THAT the budget for Hagersville Business Improvement Area be approved with a levy requirement of \$14,400;
12. AND THAT the budget for Dunnville Business Improvement Area be approved with a levy requirement of \$28,860;
13. AND THAT the budget for Caledonia Business Improvement Area be approved with a levy requirement of \$51,660.

**CARRIED**

**Resolution 34-23**

Moved By: Councillor O'Neill

Seconded By: Councillor Metcalfe

1. THAT as the following initiatives have been approved in the 2023 Tax Supported Operating Budget:
  - Permanent, Full-time Solutions Analyst, Innovation & Technology Services;
  - Permanent, Full-time Technology Analyst, Innovation & Technology Services;
  - Permanent, Full-time Urban Forester, Facilities, Parks, Cemeteries & Forestry Operations;
  - Planning Summer Student;
  - Temporary, Part-time Roadside Mowing Students (6) – two year pilot;
  - Temporary, Full-time Building Technology Support;
  - Permanent, Full-time Building Division Support;

the following additions to the Capital Budget are approved:

	IT	Furniture	Total
PFT Solutions Analyst; PFT Network & Technology Analyst	10,000	20,000	\$30,000
PFT Urban Forester	5,000		\$5,000
PPT Planning Student	5,000		\$5,000
TPT Roadside Mowing Students	2,000		\$2,000
TFT Building Technology Support	5,000	10,000	\$15,000
PFT Building Division Support	5,000	10,000	\$15,000
Total Capital Amendments	\$32,000	\$40,000	\$72,000
Capital Replacement Reserve - General		20,000	\$20,000
Capital Replacement Reserve - Information Technology	22,000		\$22,000
Building Permit Cost Stabilization Reserve Fund	10,000	20,000	\$30,000
Total Funding	\$32,000	\$40,000	\$72,000

**CARRIED**

**Resolution 35-23**

Moved By: Councillor Lawrence

Seconded By: Councillor Patterson

1. THAT the Treasurer's Report included in the 2023 Draft Tax Supported Operating Budget document be received;
2. AND THAT, as a result of financial reporting amendments under the Public Sector Accounting Board guidelines, expenditures for amortization expenses related to capital assets, post-employment benefits and solid waste landfill closure and post closure expenses, as outlined in the Treasurer's Report, have been excluded from the 2023 Tax Supported Operating Budget.

**CARRIED**

**F. BY-LAWS**

- 1 By-law 2411/23 to amend Schedule “F” of By-law 2399/22 User Fees and Service Charges By-law

**Resolution 36-23**

Moved By: Councillor Stam

Seconded By: Councillor Patterson

THAT By-law 1, as listed, be hereby introduced and given a first and second reading.

**CARRIED**

**Resolution 37-23**

Moved By: Councillor Patterson

Seconded By: Councillor Stam

THAT By-law 1, as listed, be hereby introduced and given a third and final reading, be signed by the Mayor and the Clerk, the corporate seal affixed thereto and numbered.

**CARRIED**

**G. CONFIRMING BY-LAW**

**Resolution 38-23**

Moved By: Councillor Lawrence

Seconded By: Councillor O'Neill

THAT the Confirming By-law be hereby introduced and given a first and second reading.

**CARRIED**

**Resolution 39-23**

Moved By: Councillor Metcalfe

Seconded By: Councillor O'Neill

THAT the Confirming By-law be hereby introduced and given a third and final reading, be signed by the Mayor and the Clerk, the corporate seal affixed thereto and numbered.

**CARRIED**

**H. ADJOURNMENT**

**Resolution 40-23**

Moved By: Councillor O'Neill

Seconded By: Councillor Stam

THAT this meeting is now adjourned at 11:57 a.m.

**CARRIED**

---

MAYOR

---

DEPUTY CLERK