## HALDIMAND COUNTY

Memorandum CAO-M04-2020 Term of Council Priorities – August 2020 Update



## For Consideration by Council in Committee on August 25, 2020

To: Mayor Hewitt and Members of Council

**From:** Craig Manley, MCIP, RPP, Chief Administrative Officer

At the beginning of each Term of Council, the County goes through a strategic planning process to identify and prioritize major initiatives that will be Corporate Priorities. The adoption of Term of Council Priorities are a key tool to maintain strategic organizational focus, to manage workload to resources available and to continue to move the County forward by prioritizing key items that add significant value to the community. By setting Term of Council Priorities, staff resources, budget allocations and annual work programs can be aligned throughout the Corporation towards their achievement.

Council approved its Term of Council Priorities June 27, 2019. The purpose of this memorandum is to provide a one year update for Council. Due to the COVID-19 pandemic some matters such as the major recreational facility strategy, community safety and wellbeing plan and affordable housing strategy will be delayed due to resource and economic impact implications related to the pandemic. However, despite the significant impacts that the County has experienced Staff have continued to move forward on most of the key priority items.

Attachment 1 outlines the update of the status of the various initiatives as of August 2020. Significant milestones have been reached in the following matters:

- High Speed Broadband A negotiated request for approval process was completed and Council has awarded the contract to KWIC Internet with construction anticipated to start Fall 2020.
- 2. Central Administration Building Construction is completed and the building is commissioned and occupied. A building dedication ceremony is planned for September 2020.
- 3. Growth Strategy / Official Plan Update Council has received and endorsed in principle a preliminary growth strategy to guide development for the next 20 years. It is expected that the final Official Plan amendments will be forwarded for Provincial approval by the end of 2020.
- 4. Norfolk Water Supply Technical investigations, costing and rate implications have been completed. It is intended that a report to both Norfolk and Haldimand Council for formal endorsement will be provided in the Fall 2020.
- 5. Zoning By-law Update a draft comprehensive update has been finalized and is currently being reviewed by stakeholders and community. It is intended to be brought forward for Council adoption by the end of 2020.
- Affordable Housing A Joint Shareholders Meeting has been scheduled in September 2020 to finalize the Shareholders Agreement for the Haldimand Norfolk Housing Corporation as a prelude to implementing its Regeneration Plan.

7. Fiscal Strategy to Respond to Provincial Funding Changes – A Council Workshop was held prior to the 2020 Budget Process and mitigation measures were incorporated into the Tax Supported Operating Budget. In the Spring 2020 a second Council Workshop was held to outline the County's Fiscal/Investment Strategy and implications of the COVID-19 pandemic.

## **ATTACHMENTS:**

1. 2018-2022 Term of Council Corporate Priorities – August 2020 Update