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# HALDIMAND COUNTY

## Memorandum CAO-M01-2020 Term of Council Priorities – January 2020 Update



**For Consideration by Council in Committee on January 14, 2020**

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**To:** Mayor Hewitt and Members of Council  
**From:** Craig Manley, MCIP, RPP, Chief Administrative Officer

The adoption of Term of Council Priority Initiatives is a key tool to maintain strategic organizational focus, to manage workload to the resources available and to continue to move the County forward by prioritizing key items that add significant value to the community. The tool also provides a vehicle for Council to be able to communicate its major directions to community stakeholders. The implementation of the 2018-2022 Term of Council Corporate Priorities assists in fulfilling the County's stated purpose of improving the quality of life in Haldimand County through the responsible delivery of local services and programs. This strategic approach allows a more holistic perspective and forms the basis of the County's long term financial planning framework.

Report CAO-01-2019, which was the result of the Term of Council priority setting process following the 2018 election, was approved at the June 27, 2019 Committee of the Whole meeting. Subsequently CAO-03-2019, refining the "Major Community & Recreational Facility Needs and Implementation Strategy" priority, was approved at the September 17, 2019 Council in Committee meeting. The result of both reports is a consolidated, Council approved 2018-2022 Term of Council Corporate Priorities program outlining the priorities as well as their timing during the Council Term, as is shown in Attachment #1.

The purpose of this memorandum is to provide a status update on each of the priorities. Attachment #1 outlines the measures taken to implement the priorities over the past 6 months. Key highlights are as follows:

1. Continued implementation of upgrades to the County's key core technology systems that will lead to better, more integrated information and efficiencies. Key components achieved included the full implementation of a new Purchase Order system as well as the first phase of an electronic bidding software.
2. Near completion of the construction and associated technology/logistical matters related to finalizing the new Haldimand County Administration Building;
3. Renewal and updating of the lease of County facilities for Health and Social Services functions which ensures these important services remain in Haldimand for its residents;
4. Completion and implementation of a new County brand;
5. Completion of Integrity Commissioner training with Council;
6. Completion of a Council Workshop addressing implications of changing Provincial legislation and the funding provided to municipalities in advance of the 2020 Municipal Budget process;
7. Approval by Council of a high level 20+ year growth strategy and initiation of associated planning processes to update the Official Plan in this regard;

8. Council approval in principle to change the land use designation of the northeast quadrant of Dunnville from employment to residential;
9. Approval of a Scope of Work associated with the possible extension of water servicing to Norfolk County;
10. Completion of a Request for Pre-Qualification process for the installation and facilitation of County-wide Broadband internet services and initiation of process leading to selection of a firm and finalizing associated agreements;
11. Completion of a Joint Shareholders Meeting, with Norfolk Council to approve the principles of an updated Haldimand Norfolk Housing Corporation Shareholders Agreement.

In addition to the matters directly related to the Term of Council Priorities, a number of other major initiatives have also been undertaken that have required substantial staff time and effort:

- Completion of an application for funding pursuant to the Investing in Canada Infrastructure Program – Community, Culture and Recreation Stream for an updated Library-Active Living Centre in Hagersville;
- Continued staff efforts associated with the on-going construction of the major developments in Caledonia and Hagersville;
- Work to address/resolve an appeal to the County's 2019 Development Charges By-law;
- Completion of the significant 2019 County Capital Program for roads, bridges, granular road conversion, buildings and leisure facilities;
- Resolution of a long standing legacy matter associated with resolving a complicated ownership history of the major water intake systems from Lake Erie.

## **ATTACHMENTS:**

1. 2018-2022 Term of Council Corporate Priorities – January 2020 Update