

Council Orientation

2018 – 2022

(Part 2)

January 21st, 2019



Council Orientation

Purpose:

- To provide Council a high level overview of the major initiatives that are currently underway – for context and as background to Term of Council Priority process
- To outline anticipated major Council decisions during this term
- To go over the process to develop the Term of Council Priorities



Official Plan - Background

- An Official Plan describes municipal council's policies on how land in a community should be used. It is prepared with input from the public and helps to ensure that future planning and development will meet the specific needs of the community.
- An Official Plan deals mainly with issues such as:
 - where new housing, industry, offices and commercial uses will be located
 - what services like roads, watermains, sewers, parks and schools will be needed
 - when, and in what order, parts of the community will grow
 - community improvement initiatives
- A municipality is required to update its Official Plan every 5 years.
 - The last update was 2011, with delays intentional / agreed to by Province due to major provincial planning initiatives (various legislation, new Growth Plan, etc.)



Growth Strategy – Legislative Requirements

- Places to Grow (Growth Plan) and Provincial Policy Statement (PPS) require municipalities to plan for a 20 year land supply using Provincially mandated processes, population projections and density assumptions

Population

Residential

- 2041 Provincial Population Projection = 64,000 people
- **Additional Population to Plan for= 16,500 people**

Employment

- 2041 Provincial Employment Projection = 25,000 jobs
- **Additional Employment to Plan For = 5,000 jobs**

Densities

- The Province is proposing to change the density requirements that were set in the 2017 version of the Growth Plan
 - County targets currently set at 46 persons per hectare / 32% intensification



Growth Strategy – Current Situation

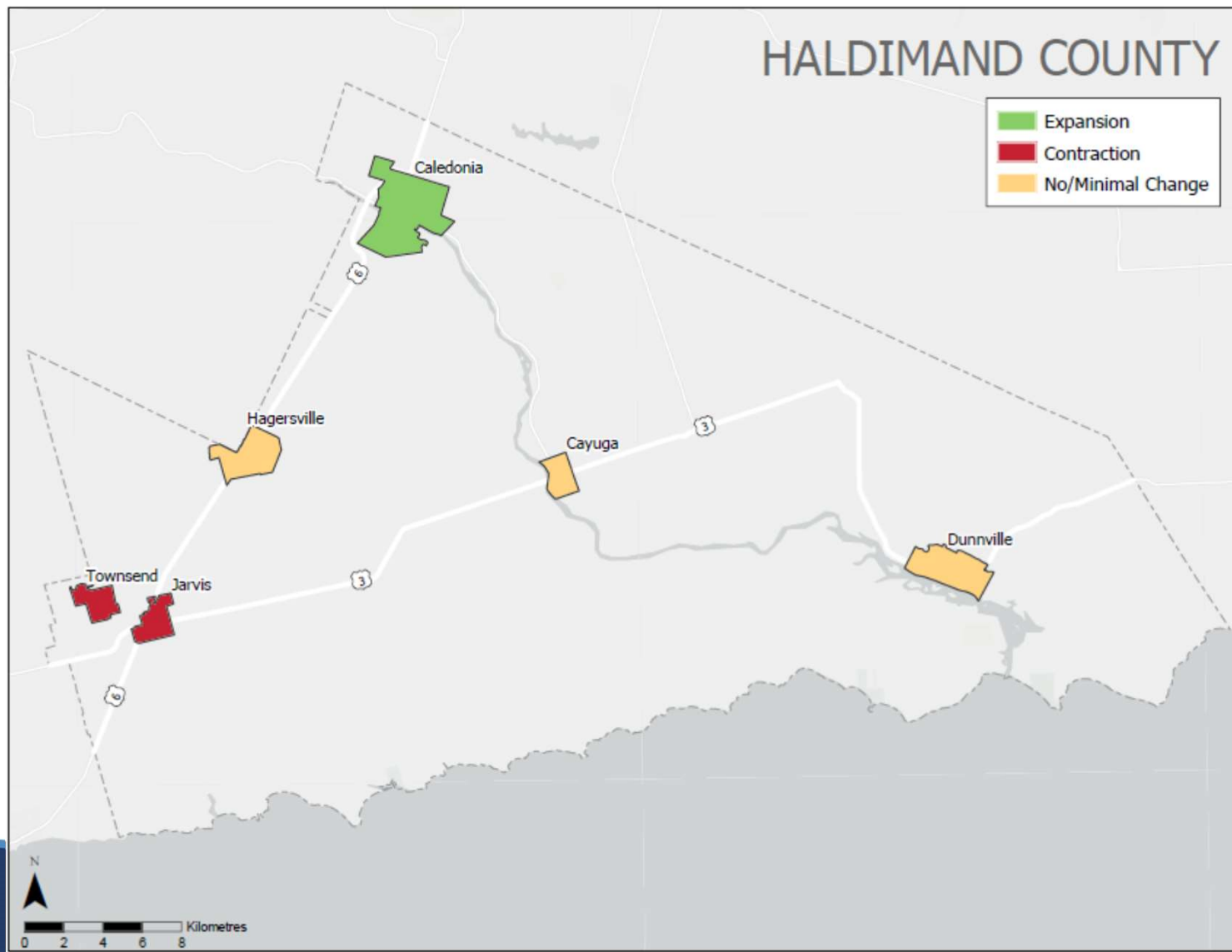
- The Facts:
 - Current land use designations / supply a legacy of decisions made 30 years ago – supply not tied to servicing nor demand
 - County has significant surplus of designated urban lands – well in excess of Provincially mandated 20 year supply (maximum)
 - Residential – 2x the requirement
 - Employment – 5x the requirement
 - Current land supply does not align with the County's existing WWTP infrastructure in most communities (Dunnville and Hagersville excepted)
 - Shape and location of some land supply does not align with servicing capabilities and/or is subject to constraints (e.g. undermined)
 - The current land supply does match up with the current market demands.



Growth Strategy - Principles

- The following principles were approved by Council on May 22, 2018 for use in the growth management strategy (GMS):
 - Rationalizing land supply relative to market demand
 - Better align servicing capabilities and capacities to land demand and supply
 - Re-examining existing designations to respond to changing markets, to build stronger community and to ensure appropriate balance of land uses are provided
 - Create opportunities for economic development and managed growth
 - Create conditions for contiguous assemblages of lands for (future) comprehensive development
 - Avoiding areas that are not feasible and/or cost effective to develop
 - Avoiding areas that would lead to major capital works (to bring lands 'on line')





Growth Strategy - Master Servicing Plans (MSPs)

- MSPs document the existing servicing conditions, the future servicing needs over the next 20 years, and provide updated servicing plans for water, wastewater, stormwater and transportation
- Key deliverable is an implementation plan of prioritized, scheduled infrastructure projects including infrastructure capital cost estimates
- **Caledonia MSP** nearing completion, includes long term wastewater, water and transportation assessments relative to full urban build out and (potential) urban expansion – spring delivery to Council and public
- **Jarvis MSP** underway and includes additional component of EA for wastewater capacity solution (includes examination of forcemain to Townsend where capacity exists). EA is focus and priority with spring target delivery and MSP will be later in the year.



Growth Strategy - Next Steps

- Complete update to Population, Household and Employment Forecasts (project initiated with Watson & Associates)
 - Delivered to Council for its consideration and approval in late winter 2019
- Complete Master Servicing Plan updates
- Complete detailed work plan for land needs assessment, including establishing density targets and boundary area adjustments

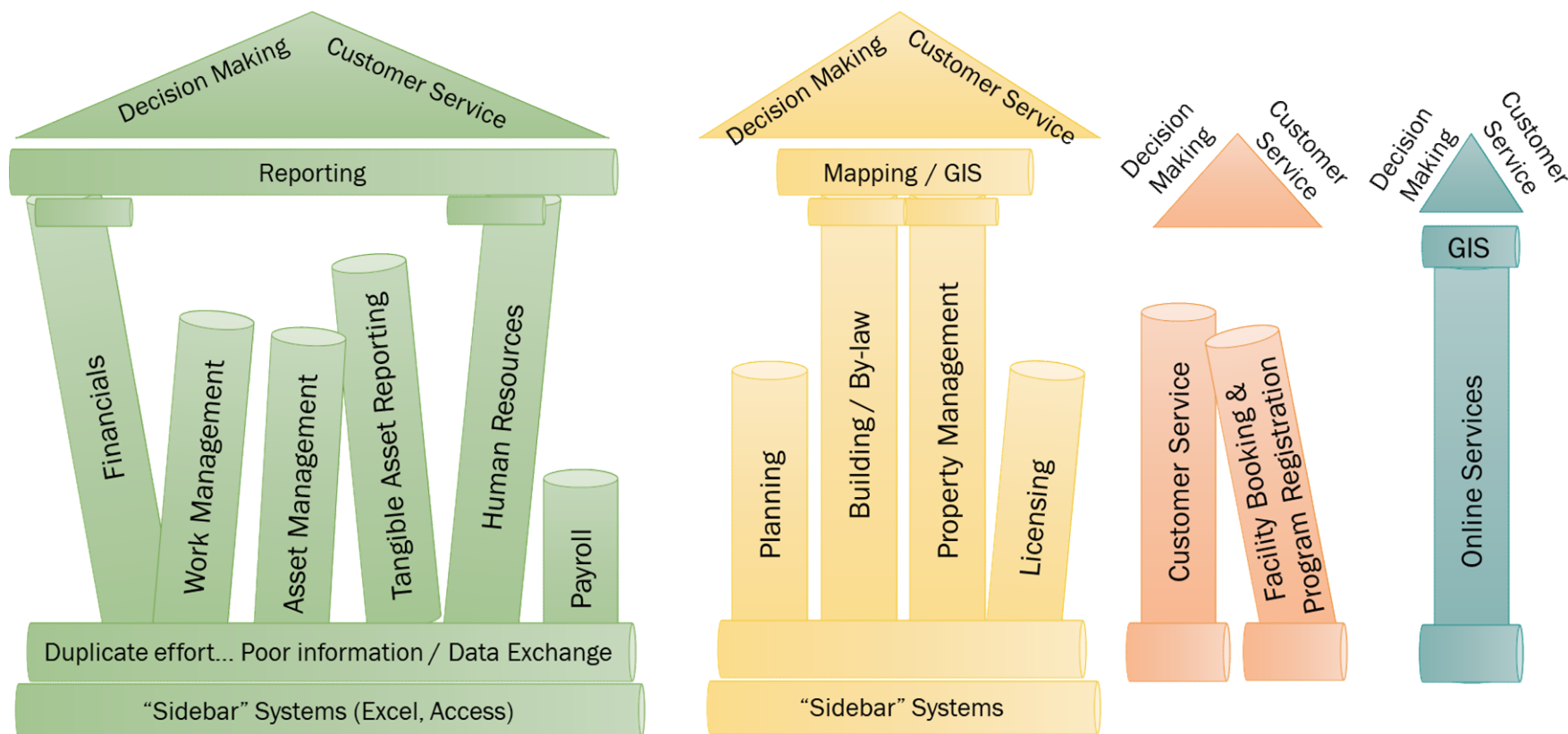


Key Decisions for Council

- A legislated decision on updated Official Plan, including Growth Strategy
 - Growth Strategy decisions could impact landowners / development potential
- Legislated decision is the last step in multi-stage public process and will need to take into consideration public input, stakeholder interests and provincial requirements
 - Decision(s) could be appealed to Local Planning Appeals Tribunal
- Final approval rests with the Province



Business Application Software (BAS) Replacement Project



Business Application Software (BAS) Replacement Project

Project Description:

The replacement of the County's core software with an integrated, more comprehensive solution including:

- Financial Accounting/Procurement/Budgeting
- Property Tax Billing/Collection
- Asset Management
- Human Resources/Payroll
- Citizen On-line Portal (Virtual City Hall)



Business Application Software (BAS) Replacement Project

The total project budget is \$2.6M is currently on time and on budget

Accomplishments to date:

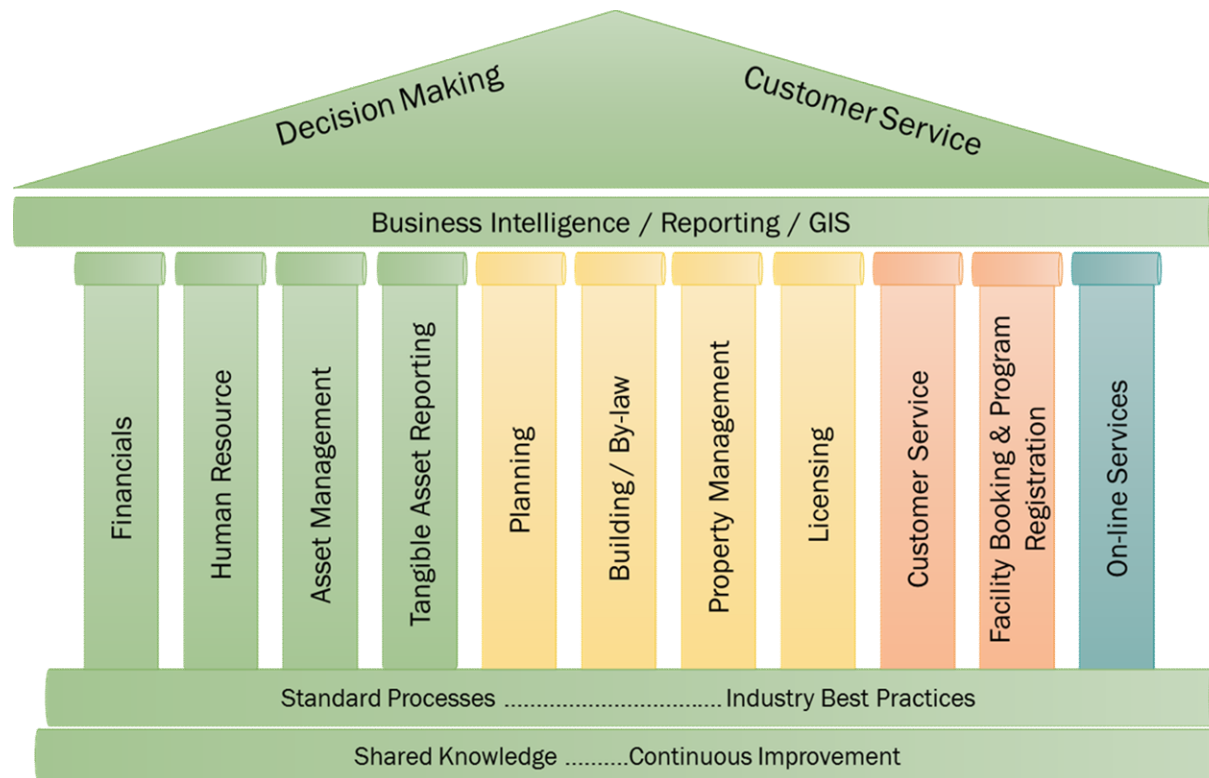
- November 2016 – March 2017 Business Needs Assessment
- April 2017 – July 2017 Prequalification, RFP and Selection
- October 2017 Council Approval
- December 2017 Implementation Initiated
- January 2019 Successful Go-Live for Financials

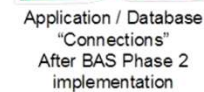
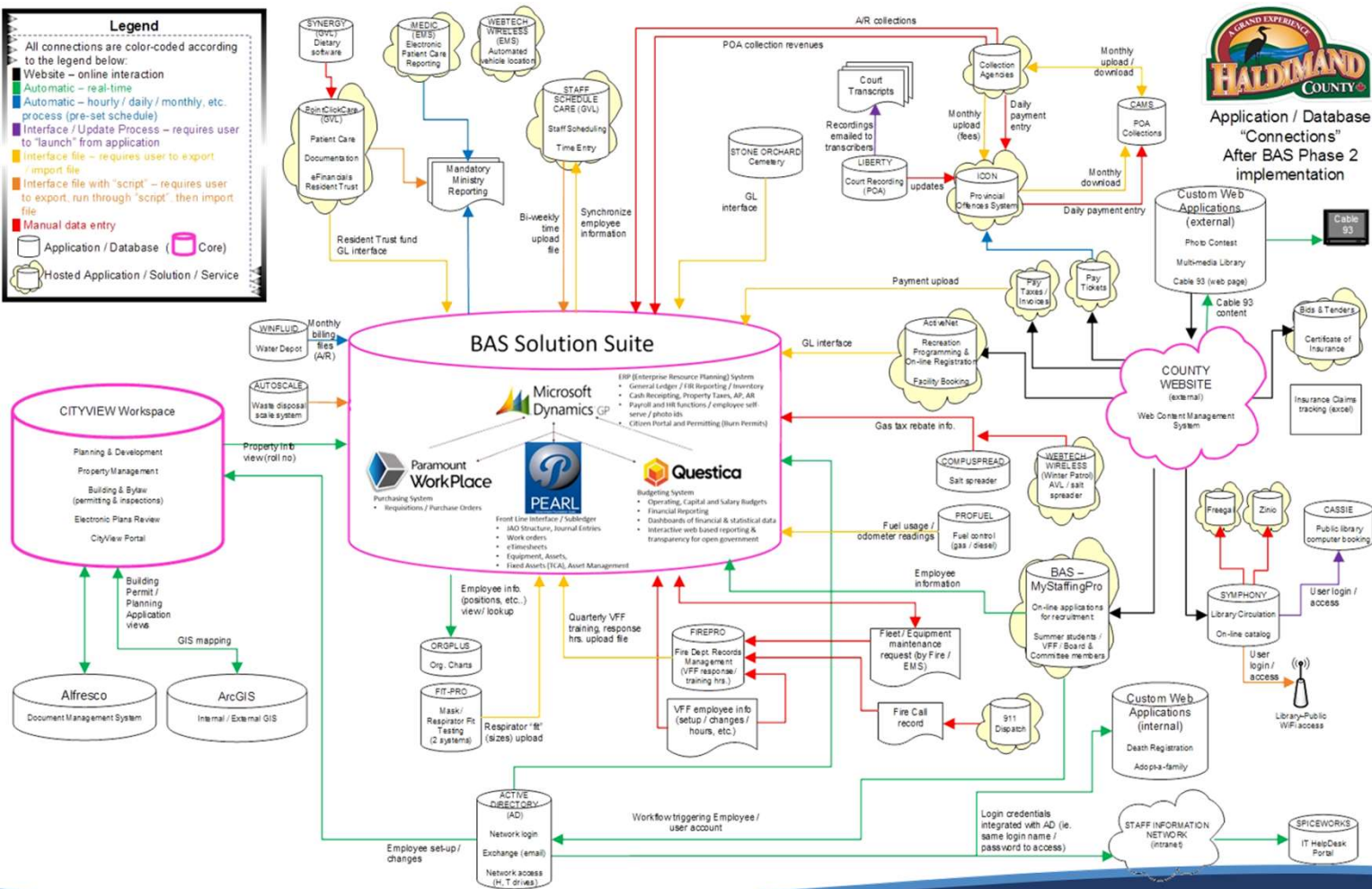
2019 - 2020:

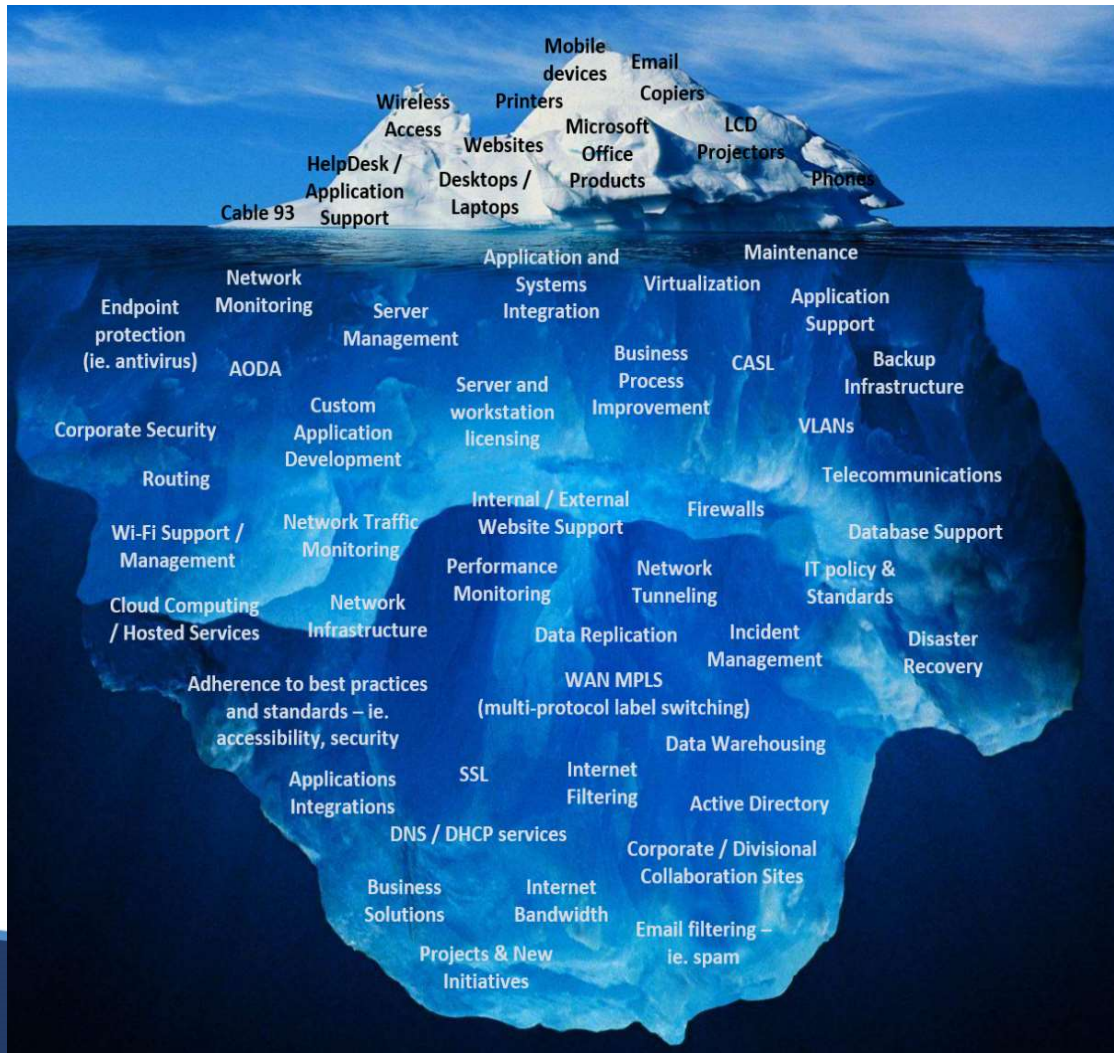
- Budgeting
- Citizen Online Portal
- Human Resources Management System (HRMS)
- Payroll
- Procurement
- Asset Management



Business Application Software (BAS) Replacement Project







What you see and touch is the smallest part of Information Systems (tip of the iceberg).

Other Major Corporate Technology Projects

- CityView “Digital Collaboration” Project.
 - Upgrade the CityView software solution (Building permitting & inspections; By-law; Planning & Development; Property Management) to support digital collaboration.
- Corporate Website Redesign Project (Phase 2)
 - Improve responsiveness and support online services.



Other Major Corporate Technology Projects (con't)

- Citrix (Remote Access Solution) Upgrades
 - The Citrix solution allows users to remotely access County solutions from outside of the office.
- “CAP” Project IT Set-up
 - Installation of all hardware, networks etc. and decommission old sites.



Major Construction Matters - Central Administration Project (CAP)



Central Administration Building Perspectives

1: North elevation from Chippewa St.

2: South elevation from parking lot - dusk

3: South elevation from parking lot - day



Major Construction Matters - Central Administration Project (CAP)

- Currently, the County maintains 6 administration buildings.
 - The Caledonia building is leased, costing taxpayers \$240,000 annually in rent,
- By consolidating these 6 administration buildings, the County will achieve significant cost savings and work efficiencies while providing residents with one-stop, full service.
- The building is a 42,900 sq.ft., 3-storey design with an 11,400 sq.ft. basement with features to accommodate future expansion.
- The total project budget is \$20.94M. Currently staff anticipate the project being completed within budget.



Major Construction Matters - Central Administration Project (CAP)

- The contractor's projected substantial completion date is November 13, 2019.
- Occupancy will be completed in stages and take place starting in late 2019 and will be completed in early 2020.
- The current lease at CSO expires November 30, 2019. Staff are pursuing a lease extension at CSO to mitigate disruptions in service should the construction schedule be delayed due to inclement weather.
- Council will need to make decisions related to legacy buildings.



Legacy Administration Building Decisions- Haldimand Caledonia Community Centre (HCCC) Office Space

- Renovation of the HCCC office space to accommodate OPP satellite office and potentially additional rental opportunities.
- Design 2019, renovations early 2020. Estimated \$190k Capital Cost.



Legacy Administration Building Decisions- Dunnville Multi-Purpose Building

- Dunnville Paramedic Services, Dunnville Environmental Operations staff, County Records Retention Storage, OPP, Haldimand-Norfolk Health & Social Services will remain.
- Haldimand Norfolk Health & Social Services is considering the utilization of space currently occupied by County Administrative Staff (available in 2020).
- Haldimand-Norfolk Health & Social Services to decide on suitability of space and any required renovations. If deemed unsuitable for Health & Social Services needs, County staff will need to investigate alternative use of the space.



Legacy Administration Building Decisions- Hagersville Satellite Office (HSO)

- No decisions with respect to Hagersville Satellite Office property have been made.
- Need to maintain an OPP Sub Office in Hagersville.



Legacy Administration Building Decisions-

Existing Central Administration Building (CAB), Cayuga Museum & Log Cabin

- Staff originally proposed demolishing the existing CAB building and Cayuga Museum and creating new landscaped areas. Staff also proposed moving the log cabin to the Wilson MacDonald Museum site.
- There has been significant concern voiced from members of the public with the proposed plans. Additional community consultation is recommended to reach consensus on the plans and associated budgets for the site.
- Decision from previous Council is to maintain site for public use.



Major Construction Matters - Haldimand County Library & Heritage Centre



- New accessible facility with off-street parking for library and museum patrons.
- The contractor's projected substantial completion date is early April, 2019. Final paving and landscaping will be completed in May/June 2019. Occupancy will take place following completion of the paving and landscape work.
- Existing library and fire hall buildings will be demolished upon library being moved to new location.
- Community consultation will take place regarding the future of the village green lands



Road Reconstruction Program

Program Description:

- Responsible for major road reconstruction/construction projects typically involving underground services and other utilities.

Program Budget:

- Budgets are project specific - about \$10M in the 10 year forecast.

Significant 2019 Projects:

- Alder Street Reconstruction – John Street to West Street
- Caledonia Arterial Road – Engineering and Design



Hot Mix Resurfacing Program

Program Description:

- Responsible for maintaining approximately 400 kilometres of paved rural and arterial urban roads.
- Based on 2018 Roads Needs Study average road condition is 70/100 “fairly good”.

Program Budget:

- Annual program budget is ramping up to \$4M in 2021 from current \$3M.
- This will result in 20 year paving cycle for roads and move system towards County goal of 75/100 “good”.

Significant 2019 Projects:

- Argyle Street Resurfacing (including signalization at Haddington Street)
- Stoney Creek Road – conversion from surface treatment



Structures (Bridges and Culverts) Program

Program Description:

- Responsible for maintaining 266 bridges/culverts with greater than 3 metre span.
- 80 structures have been replaced or rehabbed since 2001.
- Based on 2017 OSIM inspections, program has moved into proactive maintenance.
- Retaining wall program introduced in 2019, first projects in 2020.

Program Budget:

- Annual program budget is \$2.1M per year.

Significant 2019 Projects:

- Dennis Bridge (Rainham Road – east of Booklin Road)



Urban Paving Program

Program Description:

- Responsible for maintaining approximately 130 kilometres of local urban roads.
- Program is organized by urban area to maximize impact.
- New in 2019 – all curb and sidewalk will be replaced when resurfacing.

Program Budget:

- Annual program budget is \$1.5M per year.

Significant 2019 Projects:

- Haddington Street as part of Argyle Street resurfacing project.



Surface Treatment (Tar and Chip) Program

Program Description:

- Responsible for maintaining approximately 690 kilometres of surface treated roads.
- Granular conversion program adds approximately 17 kilometres per year
- Road condition evaluated each year by staff to determine priority.

Program Budget:

- Annual program budget is \$1.5M per year.
- Current cycle is about 32 years, initial County goal is 15 years.

Significant 2019 Projects:

- Cheapside Road converted to paved with wide shoulders.
- Johnson Road



Gravel Road Conversion Program

Program Description:

- Conversion of all County gravel roads (398 km in 2003) to surface treatment.
- Granular conversion program averages 17 kilometres per year.
- Program follows the list approved by Council in 2009.
- All gravel roads (127 km) to be completed in the initial conversion are shown in the 10 year Capital forecast.

Program Budget:

- Annual program budget has been increased from \$1.2M to \$3M per year until 2022.
- Intent is to transfer some funding to Surface Treatment Program upon completion.

Significant 2019 Projects:

- 25 kilometres of granular conversion.



Municipal Drains Program

Program Description:

- Responsible for maintaining 84 municipal drains.
- Full 10-year cycle of the drain maintenance program completed in 2015.

Program Budget:

- Annual program budget is about \$0.3M per year.

Significant 2019 Projects:

- Harrop Drain Engineers Report (result of 2018 Drainage Referee decision)
- Highway 3/Road 56 Drain Construction (result of 2016 MTO petition)



Storm Sewer Program

Program Description:

- Responsible for maintaining the County's urban storm sewer system.
- New in 2019 - Stormwater Management (SWM) Pond program.

Program Budget:

- Budgets are project specific - about \$3.3M in the 10 year forecast.

Significant 2019 Projects:

- Alder Street Reconstruction – John Street to West Street
- Highland Boulevard SWM Pond Cleanout (Caledonia)



Facilities Capital Program

Program Description:

- Responsible for major maintenance (i.e. roofs, asbestos, significant renovations, etc.) on County facilities.
- Responsible for construction of new County facilities.
- Responsible for energy management.

Program Budget:

- Budgets are project specific.

Significant Upcoming Projects:

- Hagersville Library
- Caledonia Paramedic Services & Fire Station
- Update to Energy Conservation and Demand Management Plan (July 1, 2019)



Water and Wastewater Capital Program

Program Description:

- Responsible for maintaining 2 water treatment plants, 5 standpipes and associated water distribution systems.
- Responsible for maintaining 4 wastewater treatment plants, 4 lagoons, 20 pumping stations and associated wastewater collection systems.
- Based on work done over the past decade to renew existing infrastructure, program will move into proactive maintenance/development driven projects in 2021.

Program Budget:

- Annual program budget is about \$13M per year.

Significant 2019 Projects:

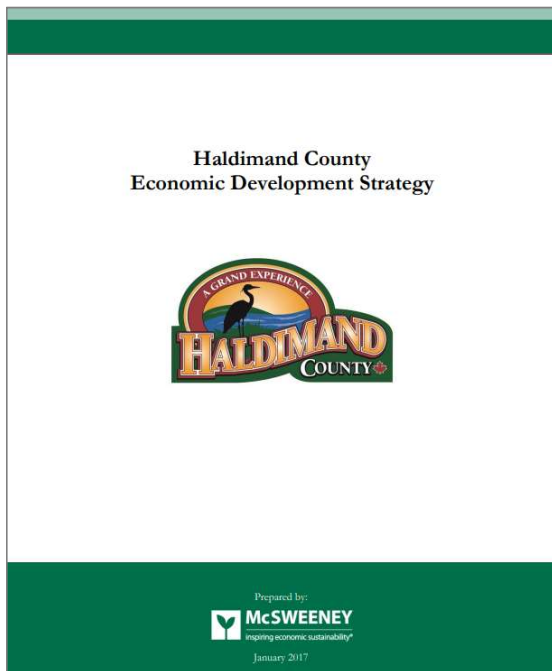
- Cast Iron Watermain Program (Fife Street/Renfrew Street – Caledonia)
- Jarvis Wastewater Capacity Upgrades
- Future Caledonia Wastewater plant site selection



Economic Development Strategy

Roadmaps for the Future

Haldimand County Economic Development Strategy



Haldimand County Tourism Strategic Action Plan



Approved by Council in 2017



Economic Development Strategy - 5 Big Moves

- 1) Getting Our Divisional House in Order
- 2) Focused Tourism Haldimand Approach
- 3) Establishing and Marketing a County Brand
- 4) Business Attraction & Industrial Lands
- 5) Engaging and Aligning the Business Community;
establishing a Business Development
Committee



Economic Development Strategy Implementation – Business Development Committee

Make-Up:

- 2 Council Liaisons assigned by Council – one to be Chair
- 1 Representative from Grand Erie Business Centre – to align activities between County and this Federal Community Futures funding organization
- Remainder of the committee made up of business representatives from across the various sectors and could include representatives from
 - Agriculture/Agri-Business
 - Real Estate, Commercial or Industrial Development
 - Hospitality/Tourism
 - Manufacturing
 - Small Business
 - Representatives from the community or other partner organizations
 - Representation from Haldimand's Business Community as needed on a project by project basis



Economic Development Strategy - Key Decisions for Council:

- Rural Broadband:
 - Key piece of community infrastructure
 - Opportunity to increase economic opportunity
 - Need to identify if and what role the County may have
- Serviced Industrial Land

Why?

- Opportunities exist – relative land costs, growth, inquiries
- Purpose is to increase tax assessment, new jobs, attraction of residents
- Serviced shovel ready lands are most significant impediment to economic development success



Economic Development Strategy - Business Attraction/Industrial Lands

- Opportunities

North Caledonia (150 acres)

- Located near major transportation corridor with good access to 403 and broadband availability
- Spinoff as a result of Hamilton's proposed investment in airport lands
- Typically majority of inquiries received
- Mostly small to medium serviced land inquiries

Lake Erie Industrial Park and Related Lands

- New owner with an increased interest/incentive to sell/lease land
- Increased uptake of inquiries in recent months – mostly large scale uses not requiring extensive municipal services – limited capacity of existing services
- Zoning and protection of uses are unique in Ontario



Citizen Centred Services - Open Government

What is Open Government?

- A modernization of how we share information, data and ideas.
- Creates a responsive, inclusive local government that is transparent and accountable by improving public access to information
- Creates accessible and meaningful opportunities for public participation and citizen engagement.

Open Government is comprised of three specific focus areas:

Open Information:

Online information readily available for the public to access

Open Data:

Sharing County data online and free in appropriate formats for use by businesses, other governments, researchers, etc.

Open Engagement:

Active and intentional engagement using innovative means to give the public a meaningful voice in the planning & development of policies, programs and services.



Citizen Centred Services - Open Government

Goals

- Increase in the amount of information routinely released by County and staff – fewer FOI requests
- Increased public participation/consultation
- Better informed public input
- Citizen satisfaction of local government
- Higher levels of public involvement & voter turnout



Citizen Centred Services - Open Government

Some of Our Accomplishments to Date:

- Technology Improvements
 - Escribe Meeting Management Implementation
 - Website Redevelopment
 - Launch of the BAS
- Implementation of Social Media Policy and engagement through use of Facebook & Twitter
- Routine Disclosure Pilot Project
- Live Streaming Council meetings



Citizen Centred Services - Open Government

Next Steps

- Create an Open By Default culture across the organization
- Continue to expand the Routine Disclosure process
- Implement Customer Self-Serve options on the County's new website
- Expand Electronic Records Management to link e-records to County website for public access
- Publish meaningful performance measures to the open data portal
- Become better equipped with new approaches and technologies to engage with the public and community groups in a meaningful way



Citizen Centred Services

– Online Services

- Directly linked to other initiatives such as BAS and Website Redesign
- Improve access and ease of use of online services
- Online tools will allow customers to access service 24-7 from home or mobile devices, at the customer's convenience
- Majority of services will be available online or through local third parties



Citizen Centred Services

– Online Services

As part of the marketing plan, branding Haldimand County's online services is critical so it is a recognizable symbol that is synonymous with Haldimand County Customer Service



Citizen Centred Services - Community Hubs

- Will provide continuity of customer service in local communities throughout Haldimand County
- The six library branches will serve as community hubs offering municipal services in an online self-serve format
- The level of service provided at each community hub will be instructional based, to guide customers on how to complete self-service functions online (myHC)
- To be in place by the end of 2019





Citizen Centred Services - Community Hubs

Next Steps

- Finalization of Memorandum of Understanding between the Haldimand County Library Board and Haldimand County
- Library Staff Training
- Physical adjustments to library branch space (differs with each branch)
- Creation of Self Serve Instructional Cards
- Logistics of customer service connectivity to central administration facility
- Marketing Plan for benefit of all customers



County Zoning By-law

- Statutory land use regulation tool– defines what you can do related to:
 - the use of land;
 - location of buildings and structures;
 - type of buildings and their use; and
 - lot size, setbacks, building dimensions, and parking.
- Haldimand County has three Zoning Bylaws, each applicable to a distinct geographical area within County.
- Currently in the final stages of establishing one Comprehensive Zoning By-law replacing the three existing by-laws.



County Zoning By-law

- Key deliverables and benefits include:
 - Contemporary bylaw that contains modern terms, language, standards;
 - User friendly document that is easy to navigate and understand;
 - Broad range of improvements compared to current By-laws, such as:
 - Increased range of uses in various zones
 - Consolidation of zones
 - Flexible / permissive zoning - Eg. hazard overlays, criteria-based uses (lakeshore residential conversions)
 - New as-of-right permissions - Eg. secondary suites, group homes, special events

All of which is expected to lead to fewer application requirements, streamlined processes in support of economic opportunity.

- GIS-enabled zoning maps – “click and confirm”; up-to-date information

<https://haldimand.maps.arcgis.com/apps/Media/index.html?appid=b12bf45a64a94d00b127e9a5614609b8>



Haldimand County Zoning



Zones
OrigZCode

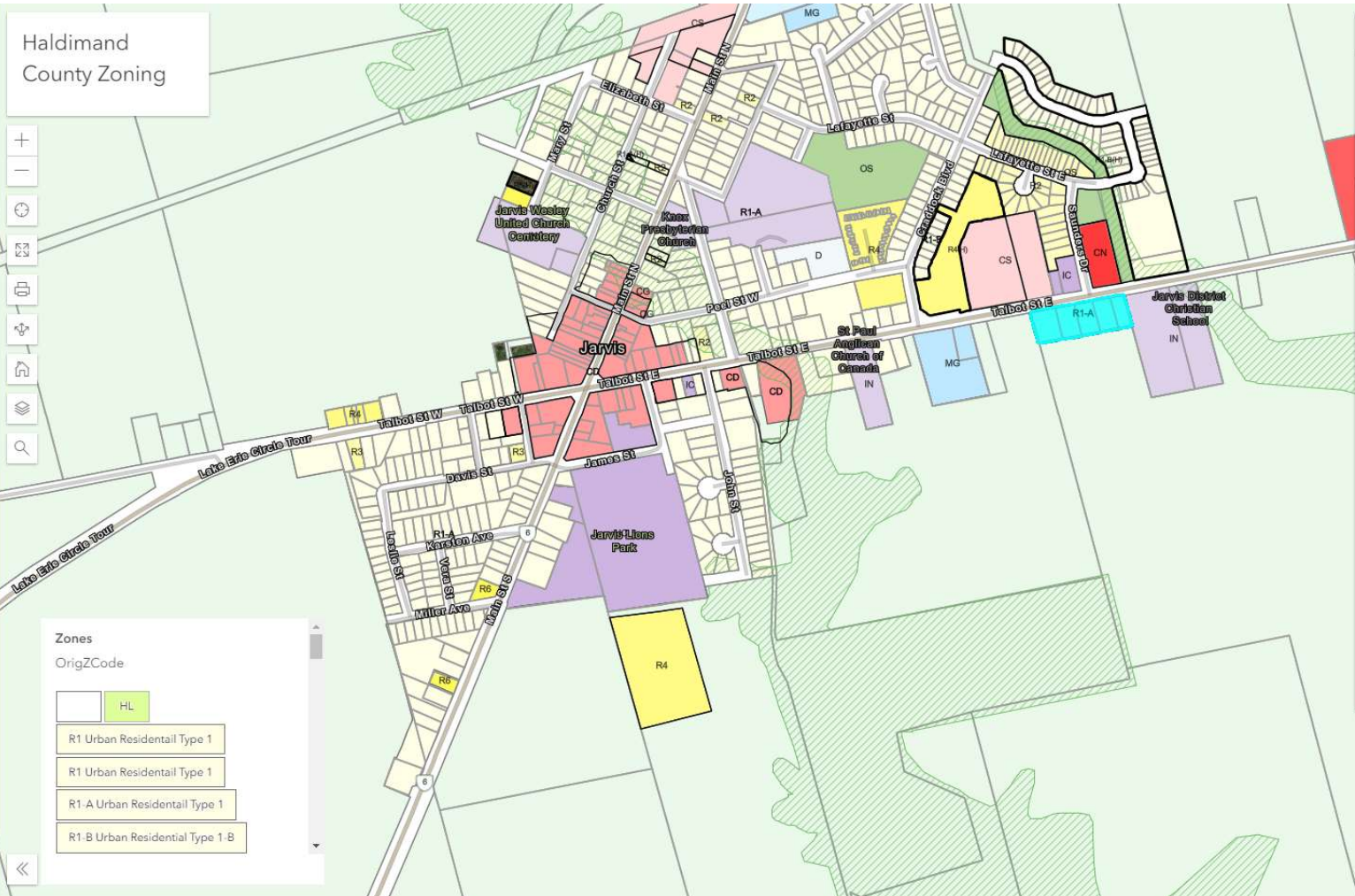
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R1 Urban Residential Type 1

R1 Urban Residential Type 1

R1-A Urban Residential Type 1

R1-B Urban Residential Type 1-B



Urban Residential Type 1-A

R1-A, Urban Residential Type 1-A

5.1 Urban Residential Type 1 Zones (R1)

5.1.1 Permitted Uses

In an R1-A or R1-B Zone no land, building or structure shall be used except in accordance with the provisions of the following zones:

Permitted Uses	R1-A Zone	R1-B Zone
(a) single detached dwelling	P	P

P = Permitted use

5.1.2 Bed & breakfasts

In addition to the permitted uses in Section 5.1.1, bed & breakfasts shall be permitted in the following areas:

- (i) in Jarvis on R1-A lots fronting Main Street and Talbot Street.

5.1.3 Zone Provisions

In an R1-A or R1-B Zone, no building or structure shall be erected or altered except in accordance with the provisions of the following zones:

Provision	R1-A Zone	R1-B Zone
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Housing and Homelessness Strategies



Role of the Social Services and Housing Department

- Consolidated Municipal Services Manager (CMSM) for housing and homelessness prevention
- Norfolk County is the CMSM that administers the services for Haldimand and Norfolk



Housing and Houseless Services



Social Housing
Administration

Affordable
Housing

Homelessness
Prevention

Social Housing Services

- Social housing administration
- 11 non profit housing providers in Haldimand and Norfolk (3 in Haldimand County)
- One common application form and centralized waiting list
- Operating subsidy mainly through municipal levy with some federal and provincial funds
- Rent paid by tenants is geared to their level of income
- Community in Haldimand with longest waiting list is Dunnville



Affordable Housing Services

- Provincial Programs:
 - Ontario Renovates
 - Affordable Home Ownership
 - Housing Allowances and Rent Supplements
- Periodic upper level (joint fed/prov) funding for new construction



Affordable Housing...What Can the County Do?

Consider:

- Exempting or granting back development charges
- Other financial incentives – fees & permits rebate, specific grants tied to affordability, special reserve fund
- Land use regulations to allow accessory apartments, group housing as of right
- Prioritizing the use of surplus lands – Municipal Capital Facilities By-law to sell/lease below market value



Homelessness Prevention Services

- Emergency housing
- Housing support
- Domiciliary hostels
- Assistance with last months rent
- Rent and utility arrears to prevent homelessness
- Funded entirely by provincial funding (Community Homeless Prevention Initiative - CHPI)



Current Priorities

- Completion of Aspen Apartments - Grandview -14 units
- Completion of annual review of our 10 Year Housing and Homelessness Plan, including engaging with our current social housing providers about future plans
- Continuation of pilot program of internal service delivery of homeless prevention programs



Haldimand Norfolk Housing Corporation (HNHC)

- Haldimand and Norfolk County are the shareholders
- Currently following provincial legislation with no formal agreement since 2001
- Key 2019 priority to establish a formal shareholder agreement with the Housing Corporation to identify mandate, roles and responsibilities
- A regeneration study has been completed by the Corporation and presented to both Councils at a high level
- The study revealed that reinvestment in the housing assets is required and the assets resting within Haldimand County are funded by Haldimand County



5 Year Review of 10 Year Housing and Homelessness Plan

- Legislated requirement
- Will include an update of the community needs assessment and public engagement
- Include an analysis of the end of the operating agreements for all our social housing building with recommendation for the future of social housing in each County
- funded from the joint social housing reserve currently held by Norfolk as CMSM with no levy requirement from either County



Other Future Projects

1. Exploring opportunities for new affordable housing
2. Homeless enumeration to occur in 2020
3. Evaluation of Community Homeless Prevention Initiative (CHPI) pilot project in 2020



Legislative Matters

– Integrity Commissioner

What is an Integrity Commissioner?

An independent and impartial officer reporting to Council whose powers and duties are set out in the Municipal Act with respect to the Code of Conduct and the application of certain sections of the Municipal Conflict of Interest Act.

Why do we need an Integrity Commissioner?

Every municipality in Ontario is to provide its citizens with access to an Integrity Commissioner to aid in maintaining high standards of ethical conduct in municipal government, ensuring accountability and transparency.



Legislative Matters

– Integrity Commissioner

Next Steps

- Expect secure Integrity Commissioner (IC) services by February 2019
- IC contact information and process will be available on the County website for the public
- Training for Council and Local Boards
- Public Notification



Legislated Matters – Asset Management

- July 1, 2019 - all municipal governments to have a finalized initial strategic asset management policy.
- July 1, 2021 - all municipal governments to have an adopted asset management plan for core assets (roads, bridges and culverts, water, wastewater and stormwater management) that discusses current levels of service and the cost of maintaining those services.
- July 1, 2023 - all municipal governments to have an adopted asset management plan for all of its other municipal infrastructure assets, which also discusses current levels of service and the cost of maintaining those services.
- July 1, 2024 - the asset management plan shall include a discussion of proposed levels of service including assumptions, what activities will be required and a strategy to fund the activities.



Collective Agreement Negotiations

- Ensure current and effective terms/conditions of employment for various employee groups across the County as follows:

Employee Group	SEIU (Paramedics)	CUPE (All inside/ outside workers)	UFCW (service workers at GVL)	ONA (RNs at GVL)	Non-Union Groups
Expiry	January 31, 2019	December 31, 2019	December 31, 2019	March 31, 2020	TBD (report to come forward with CUPE preparations)
Key Issue	Prior round negotiation challenges	Change in team representatives	Unknown at this time	Parity with hospitals	Applies to various non-union groups



Hydro Legacy Fund

- In March/April of 2018, Council established the Hydro Legacy Fund policy.
- Establishes roles and responsibilities with regards to governing and managing the Hydro Legacy Fund.
- The policy requires the preservation and protection of the net proceeds of the sale of Haldimand County Hydro.



Hydro Legacy Fund

- Main components of policy:
 - Governance and Management;
 - Litigation Allowance;
 - Investment Strategy and Earnings Approach;
 - Use of Investment Earnings;
 - Reporting Requirements
- Investment Strategy and Earnings Approach
- Use of Investment Earnings



Hydro Legacy Fund

Current Fund Balance (as at December 31, 2017)

Hydro Legacy Fund Balance	2015 (\$)	2016 (\$)	2017 (\$)
Ending Principal Protected Balance	\$65,604,799	\$65,382,419	\$67,291,586
Ending Litigation Allowance	\$7,000,000	\$6,850,000	\$6,850,000
Ending Uncommitted Interest Earnings Balance	\$28,766	\$2,329,098	\$3,355,901
Total Hydro Legacy Fund Balance	\$72,633,565	\$74,561,517	\$77,497,487



Growing Communities Reserve Fund

- This fund was approved by Council in April of 2018 and was established “*to provide for the receipt and use of funds related to the implementation and operation of large municipal projects and services to promote healthy living and support vibrant and strong communities*”.
- The sources of funds for this reserve fund are: (i) remaining and future funds from CVF agreements 20% unallocated component and Hydro Legacy Funds interest earnings up to \$750,000 annually subject to conditions outlined in Hydro Legacy Fund policy.
 - Will review condition are met to transfer the \$750,000 for 2018 (recommendation will come forward with the annual Investment Report)
 - Currently no excess funds form 20% unallocated to be transferred – transfers will start in 2019 ranging from approximately \$222,000 to \$397,000 annually until 2035



Community Vibrancy Fund

Community Vibrancy Fund Balance	2018 (\$)
Ward 1	\$1,371,280
Ward 2	\$1,165,650
Ward 4	\$6,020
Ward 5	\$3,161,040
Total Fund Balance	\$5,703,991



Next Steps: Establishing Term of Council Priority Items

Why?

- Maintains focus on key items identified by Council
- Helps continue to move the organization and community forward
- Workload management

Process: (March 7th Council Workshop)

- Situational Analysis – Key Issues, Concerns Council is hearing
- Capacity Currently Allocated – Major On-Going Matters
- Council Identified New Initiatives
- Ranking and Prioritizing Council Initiatives
- Report to Council to Approve Corporate Priorities (Fall)

